



**WORLD SCOUT FOUNDATION
ANNUAL REPORT
2018**

FINDING RAFI



Above: Young people arrive on top of trains

Cover page photo: Rafi takes his first steps with the Bangladesh Scouts.

Chairman's Introduction

This year's report highlights a number of stories of incredible impact. These are the stories of Rafi* and other young people throughout the Scouting world.

Rafi was abandoned by his parents and made his way on the roof of a train from his tiny rural village to the chaotic central train station in Dhaka, Bangladesh. Here, he grew up facing violence on a daily basis, surviving only on his wits and a fair amount of petty-thievery.

Through Scouting he has been offered the chance to find a better life and to find himself.

And just like Rafi, meet Abdul, stateless, yet making a new life in one of the largest refugee camps in the history of the world; and Wissem, in Tunisia, who could have easily taken a different path towards radicalism. Each has faced the unimaginable, and found themselves, their "inner leader", and taken action.

I have been amazed by their stories. See what a few years of care and attention, skilful local leaders and a well-run Scout programme can do to help these young people find a purpose in life. It shows me that Scouting works in extreme situations just like it does in my local Scout Group. And it shows that our investment in Scouting pays back. It literally changes the world.

Thank you for what you do for Scouting and for our common future.

Lars Kolind
Chairman, World Scout Foundation

**Some of the names have been changed.*





Bangladesh

Bangladesh counts around 1.5 million Scouts, and just like the 51 million Scouts around the world, these young women and men enjoy camping and the outdoors, and work to tackle the issues they identify in their communities.

Through the “Ticket To Life” programme—also running in India, Indonesia, Mongolia, Nepal, Pakistan, Philippines and Sri Lanka—Bangladesh Scouts reach out to marginalised young people and, through Scouting, help them integrate back into society.

As of 2018, “Ticket To Life” Bangladesh counts 384 street children in 13 Scout Units in the capital city Dhaka, plus also Dinajpur, Jessor and Patuakhali. The target for 2019 is 576 Scouts in 18 units. In Bangladesh, they also reach out to refugees and children marginalised by illness. Small in actual numbers, “Ticket To Life” gives all 1.5 million Scouts in Bangladesh a reason to be proud.





Finding Rafi

Bangladesh Scouts refuse to ignore the “invisible” children living a grim existence on the streets of the capital city, Dhaka. They offer them a “Ticket to Life” via a phenomenal programme first run by Kenyan Scouts, and since picked up successfully in the Philippines and then numerous other countries in the Asia-Pacific Scout Region. But first, they have to gain their trust...

Rafi didn't have a ticket, just like thousands of other children fleeing abuse and poverty that find their way to Dhaka's central railway station. Vulnerable and unloved, Rafi travelled to the capital on the top of train, hoping to find a better life. He quickly had to adapt to the harsh reality of life on the streets to protect himself from kidnap, exploitation, malnutrition and unspeakable brutality.

Forced to survive on his own in the shadows of the station, Rafi learned the hard way: eating discarded food, finding shelter between the railway lines, owning little aside from a razor blade, a precious tool for defence, and for slashing handbags and pockets, which he can conceal in his mouth.

Rafi's story is shared by an estimated 600,000 street children in Bangladesh and Scouting is working to tackle the issue head on. Scout leaders like Aneesh and Foysal are helping these children to find a new path, regularly visiting the station in search of those that want to be saved. Aneesh, Foysal and other specially trained Scouts may have to meet with these kids several times before they can win their trust and finally convince them first to visit, then eventually to move to a Scout shelter, where they can be washed and fed, sleep and attend school.

Many who accept that ‘ticket’ off the streets then join the shelter's Scout Troop, where despite their traumatic experiences, they can learn useful new skills, such as repairing mobile phones, to help find them future employment.

A major breakthrough for Rafi came when he finally found the courage to take a first step towards a new start by leaving his familiar surroundings of the station behind and joining Aneesh to visit the shelter.

For Aneesh, finding Rafi is only the first step—now he needs to help Rafi find himself!





Aneesh works hard to win Rafi's trust.

Salma

Curiosity and Scout humanity also convinced Salma to try the Scout shelter, giving her a ticket to a better life.

Until this point, her childhood had been brutal and marred by violence. Repeatedly flogged by her mother for no other reason than she was born a girl in a place where sons are highly valued, Salma hitched a ticketless ride into Dhaka. She survived for two years by selling discarded market vegetables and sleeping alone in shop doorways. When she was eight, Salma got a job as a maid, but ran away again after experiencing yet more violence. Tragically, Salma's mother heard about this, found her daughter and beat her yet again for running away, leading her to return to the streets.

Thankfully, the Scouts found Salma and it is through Scouting that she has come to thrive. She has attended school and is now an accomplished singer and guitarist with aspirations of one day becoming a soloist.





Scouts regularly visit the station to build a rapport with the kids.

Foysal

Foysal was also a street child in the station who fled cruelty before being rescued by yet another kind-hearted Scout like Aneesh. Now, after several years of Scout mentoring, education and leadership, he is half-way through an information technology degree at university and dreams of then studying aeronautical engineering and working to serve his country.

Through Scouting, Foysal has found an education and a family, and as a Rover Scout, he has found a way to give back to others as one of the team with Aneesh that rescues children like himself and changes lives.





Bangladesh Scouts : spot the “Ticket To Life” kids!





A shack for their home; Abdul and his mother

My uniform, my identity

Almost nine months pregnant, Ayesha fled Myanmar in 1995, after witnessing her husband's murder. The treacherous trek through the jungle and across the Naf river took her to Cox's Bazar in Bangladesh and a sprawling camp for refugees. There, in a flimsy shack, twenty-three years ago, her son Abdul was born.

Ayesha and Abdul are stateless—disowned by their country of origin and not officially recognized by their host country. "Who" they are is even in dispute. They call themselves "Rohingya", Myanmar says they are Bengali migrants and the international community cannot make up its mind. But Scouts can't afford to get involved in this political debate. They are there to help regardless.

In the camp, there is little motivation for children to go to any of the makeshift schools because their qualifications are not recognized by any government, adults can't get official work because they have no papers, and the plot of land that Bangladesh has allocated (very generously in fact, given Bangladesh's own poverty) is lower than sea level and prone to flooding and typhoons.

Yet in this shack, Ayesha has raised a fine young man. Supported by UNHCR, the International Red Cross and many other local and international agencies, they have together managed to get by, and as Ayesha's health fails, Abdul has become the breadwinner.

Denied an identity by everyone, he found himself in one of the camp's Scout groups. There, in his uniform, Abdul has become "someone". He found a role, an identity and, as a result, has become a leader in his community.

Thanks to Scouting, Abdul has recently been hired by an NGO, Handicap International, where he demonstrates remarkable passion and sensitivity taking care of disabled children in the squalor of their shanty homes.

Abdul and Ayesha may never have official papers, they may never leave their hut, but people in their transient community now know them as Mr Abdul and Mrs Ayesha. He's the Scout who helps less fortunate people, and now he's also the guy that the international NGO has hired... because they were looking for a leader—and found one!





The refugee camp in Cox's Bazar: one of the 1.5 million locations worldwide where Scouting takes place.



Abdul shows great care for the children he looks after.



Nasir knows just how to make Maryam smile.

Finding strength to raise a smile

Maryam looks forward to the regular visits of Nasir and other friends from the Dhaka Rover Scouts. These young men and women give comfort and provide a welcome distraction to children, like Maryam, who are undergoing treatment for leukaemia in the Paediatric Oncology Department of the BSM Medical University in Dhaka, Bangladesh.

Being hooked up to a chemotherapy drip is miserable for 10-year-old Maryam. Apart from the terrible side effects, being stuck in a dark, dreary and crowded ward is really boring. But when the Scouts appear at the door, even the sickest children burst into welcoming smiles and despite the heart-breaking circumstances, the Rover team play and laugh, sing and talk, tell stories of their latest Scout adventures and sometimes just listen.

Each of the Rover Scouts has undergone training to provide vital emotional support. They also conduct hospital-approved counselling sessions with parents and raise awareness of the importance of hygiene in the home, especially after chemotherapy. They help the children continue

their schooling, provide toys and art supplies, play with them and, above all, help them to find joy in their lives.

And critically, each of these Rover Scouts is also a regular blood donor, ensuring that there are enough blood supplies available to give the young leukaemia patients the best chances of survival. This is part of the “Ticket To Life” programme, and Nasir and his team are actually also giving a Gift of Life.

Wearing his *Messengers of Peace* scarf, Nasir exudes energy, love and compassion. His leadership will never be forgotten, as through Scouting, the children and parents are finding the strength, friendships and courage to face the future.





The aftermath of the September 2018 earthquakes.

Indonesia

Indonesia counts the greatest number of Scouts per country in the world, with over 21 million Scouts—girls and boys, women and men.

They actively participate in the national Scout programme across all 34 of the country's provinces. They have fun, camp, hike and are also committed to responding to the cyclical natural disasters such as earthquakes, landslides and tsunamis that face their country. And in order to best prepare Scouts for when disaster strikes, their Youth Programme has been enhanced—in Indonesia and another 20-plus countries—with country-wide training in disaster management, made possible with vital long-term support from Alwaleed Philanthropies.





Scouts like Bams are trained in disaster response.

Bams finds his role

Scout leader “Bams” was en route to Palu to join his Scouts at a camp when a massive earthquake struck, blocking the road to all vehicles. Worried about the safety of his Scouts, all aged 12-15, he pushed on, covering 23km overnight on foot. And as a Scout with disaster preparedness training, he didn’t once hesitate to do what he could to help those he met in need.

One memory will stay with Bams forever: “*We found a young mother in the Balaroa residential area, buried up to her chest. The light was fading. We used all our strength, clawing at the soil with our bare hands and any hard objects we could find. She whispered to me to stop digging and look for her daughter. We persisted despite the desperate situation, but not long after, she took her last breath. I covered her with a blanket and the following morning, in the daylight, we continued digging to recover her body. We searched everywhere but could not find her daughter.*”

Bams took our photographer back to where the young woman died, and as a mark of respect, he left flowers at the site. It was an incredibly emotional

experience for them both. In total, together with Scout teams in that area alone, Bams helped recover around 40 bodies—of adults, children, even babies—from the hardest hit areas of Pegobo and Balaroa in Palu City, so they could be returned to their loved ones.

Bams found his calling to serve others through Scouting and the phenomenal leadership and disaster training he has been equipped with. Imagine millions more leaders just like Bams in Scout groups the world over! And imagine what they can achieve when they have more than just their bare hands to work with!

Scouts the world over feel just like Bams when they help in their communities—not always in such dramatic circumstances, but they are just as valued.





Scouting provides a much-needed safe space.

Finding their childhood again

Scout groups all over the world provide a safe space for young people to play, learn, work and grow with support and care. A key role for Indonesian Scouts following disasters is to take care of children traumatised by what they have witnessed and to provide them with that safe space.

The September 2018 earthquakes saw tens of thousands of homes destroyed and hundreds of thousands of families forced to live in rough shelters or camps.

Thousands of children have found themselves in a crowded and strange environment, with no possessions, few familiar faces around them, devastated by their experiences and loss of loved ones. Just imagine the upheaval.

This is where the Indonesia Scouts play a critical role, running engaging activities in the camps for children, so that they can simply be children, find a sense of normalcy, keep their spirits up and start to come to terms with what has happened. This is play therapy for thousands of children as delivered by Scouts the world over, who work hard

to give back to their communities and their peers.

"We are here for the long-term," says Brata, Deputy International Commissioner of the Indonesia Scouts. *"Our teams will cycle in and out each week for as long as is needed. Our Scout volunteers come from the regions affected and they won't abandon their communities in a time of need. What these children really appreciate is the smiles, love and affection of these great Rover Scouts. For these kids, it's about getting back to 'normal' again—at least during their Scout meeting."*





Tunisia

Scouts in Tunisia (currently numbering around 26,000) and Denmark (around 70,000) first partnered up in 2008 to promote cultural exchanges through Scouting.

Then in response to the Arab Spring in 2010, they decided to formalise the partnership and run projects to strengthen this young democracy, freedom of expression, citizenship and entrepreneurship. The partnership has continued to amplify its efforts and the current iteration of their “Future Leaders” project stays close to its early objectives, actively working to reduce polarization and radicalization in marginalized areas of Tunisia.

In December 2008, the “Future Leaders” project underwent an external evaluation by the World Scout Bureau and the feedback was very positive.





Wissem

Wissem's story could have ended very differently after he graduated and struggled to find work, but thankfully Scouting offered him a viable alternative.

Imagine slogging your way through four hard years of university, simultaneously taking on any odd job available to cover rent and fees, only to finally graduate and discover that 36% of your peers are unemployed, the job market is saturated and the country is in upheaval following the Arab Spring.

And it is this rife unemployment that sadly also helps extremist groups to recruit marginalized, disillusioned young people in Tunisia, who despair of their situation and are seeking a sense of identity and belonging.

Scouting allowed Wissem to find and stay on the right path, via a Scout-led entrepreneurship programme, which equipped him with the skills, confidence and supportive network to launch his own communications company.

And he is now a successful businessman, having increased his original capital investment ten-fold in just four years and, of course, he invests back into Scouting as an active leader.

Taki

Taki was involved with the same Scout training programme as Wissem, but he focused on social entrepreneurship, and this has led him to find a leadership role where he can positively affect change in his community, as elected Vice President of his local municipality.

“As a Scout, I’m trusted by community members,” says Taki, who has been able to also give focus to women’s rights as part of his role.

He is one of 53 Scouts who are active in positions of responsibility in Tunisian municipalities, working to improve the situation for young people, and indeed all their constituents.

There is also a Scout group made up of governmental representatives including a deputy at the Tunisian Legislative Council and all are committed to following the principles of values-based leadership—in other words, the Scout Promise and Law—in everything they do.



Impact of Scouting

The life-changing projects covered here from Bangladesh, Indonesia and Tunisia, are examples of truly outstanding leadership and dedication to creating a better world, but whilst these projects and their circumstances are extreme, they are by no means unique.

Scouting works to enable its 51 million members to be active citizens that drive positive change in their communities. And every day, in around 1.5 million local communities, in nearly every country in the world, Scouts do amazing work.

Positive change takes courage and creates hope. Scouts not only talk of creating a better world; they take concrete action by taking part in an exciting Scout programme, and through this they learn how to lead. Leaders for tomorrow are created through actions today. Scouts are already reducing poverty, increasing gender equality, protecting the environment and building peace through dialogue.

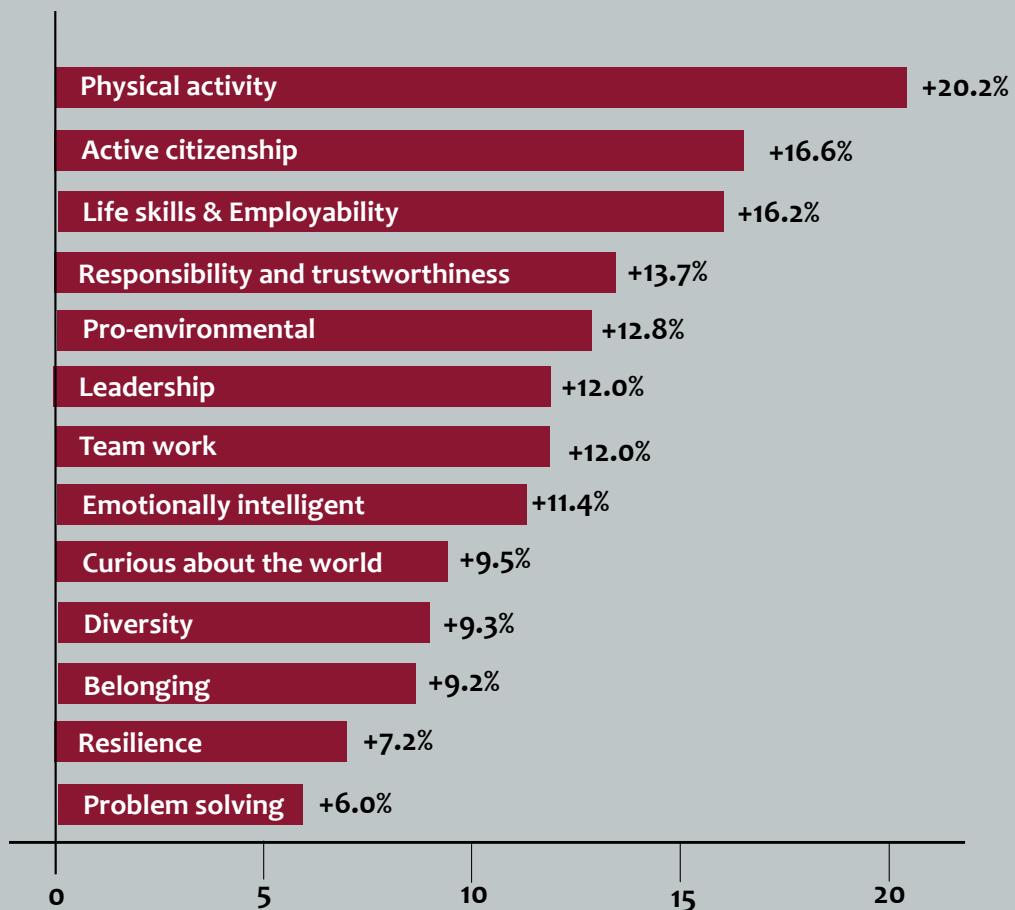
And we have the hard evidence to explain why this works in Scouting better than anywhere else. Through the results of an ongoing study of the impact of Scouting on individuals, we see how Scouting builds capacity, positively impacting on the development of young people and that Scouts out-perform their non-Scout peers on a range of personal development outcomes.

So far, these results are based on data samples from Kenya, Singapore and the United Kingdom. Results from France, Mexico, The Netherlands and Saudi Arabia are expected imminently and the study will continue to be undertaken in increasing numbers of countries worldwide. The study is supported by the independent institution SocStats.

If you are interested in supporting the roll out of the impact study in your country, please let us know.

Impact Study results

Scouts outperform non-Scouts in the following key competencies by a significant percentage:



Scouting doesn't just have an impact on individuals. For the first time in history, and because of the collective efforts of Scouts worldwide through the *Messengers of Peace* Initiative, Scouting—as a global network—has been recognised for its impact on the world's plan to save the planet: the Sustainable Development Goals (SDGs).

Through *Messengers of Peace*, since 2013, we have been able to measure this global impact, and in November 2018, the United Nations recognised Scouting as the largest popular contribution to the SDGs.

“Scouts for SDGs” was also launched with the generous support of Alwaleed Philanthropies, to help more young people understand the global impact they are already having and to inspire more action. His Majesty and the World Scout Foundation (WSF) Board joined the World Organisation of the Scout Movement (WOSM) leadership to hand over a symbolic cheque for 1.1 billion service hours, at the United Nations Headquarters in New York, along with a pledge for a further three billion hours by 2030!

These figures, both in terms of individual and global impact, speak for themselves.

And whilst these millions of hours of service are vital, they may not be Scouting's greatest contribution to the world. The greatest contribution is perhaps the work of 500 million adult Scout alumni who use their skills and build on their Scout values in whatever jobs they have, from heads of state to bus drivers, to drive positive change in their communities. This impact cannot yet be measured, but imagine what it might represent!

On behalf of 51 million Scouts, thank you for investing in a better future through Scouting!

Ahmad Alhendawi
Secretary General, World Organisation of the Scout Movement



Analysis of 20,000 of the over 8 million projects indicates that through the *Messengers of Peace* activities, Scouts have tackled each of the United Nations' 17 SDGs. This diagram shows the percentage of the 20,000 projects tackling each of the SDGs.

Raising the funds

“2018 was a challenging year for the Foundation,” reports Hector Robledo Cervantes, WSF Chairman Elect, “but with some effort, we received nearly USD 7.5 million in cash and firm pledged donations (2017: USD 2.37 million), and membership of the World Baden-Powell Fellowship increased to 2456.”

The Foundation hosted three major events during the year. WSF Board Member Hector Robledo Cervantes, Regal Circle Member Ricardo Salinas and the Mexican National Scout Organisation (NSO) together hosted the 2018 WSF Investor Conference and 72nd BP Fellowship Event, in Mexico City, in late March 2018. Since our first visit in 2013, the Mexican NSO has reinvented itself with the support of the Ricardo Salinas Fund and related programme. This vibrant NSO ensured that the first Investor Seminar at the Panamerican University was a huge success, opening up avenues for cooperation with the university as well as with the Carlos Slim Foundation. Their growing membership put on an impressive show in Mexico City’s main square, showing what Scouting is all about with a simple and effective fundraising action involving collecting millions of drink cans from the street to create the biggest *fleur-de-lys* in the world. They then donated the proceeds of the recycled cans to youth charities.

Overall, the event raised USD 2,250,000 in donations and pledges and recognised 36 new BP Fellows, including 22 Young BP Fellows. In addition, there were also 13 new Members of or upgrades in the Honours Programme, including two new Members of the Regal Circle. Above all, the event strengthened the NSO in their commitment to bring Scouting to more young people in Mexico.

In addition, the Memorandum of Understanding signed in Mexico between Alwaleed Philanthropies and the WSF represented USD 4 million for the “Scouts for SDGs” programme, as mentioned by Ahmad Alhendawi in his report, bringing our total fundraising result to USD 7.5 million.



In September, eight Honours Programme Members participated in a Field Visit to South Africa and were so impressed by what they saw that on their return, they raised an additional USD 33,000 for the Scouting in Schools project of Scouts South Africa—an NSO that has grown from 20,000 members in 2012 to over 200,000 members in 2018. This unique project, run in cooperation with the Western Cape Province, combines a working experience project for young interns aged 18–24 with the need to set up new Scout troops at schools in less privileged areas, and has proved to be a great success for the interns as well as for the children who through it have joined Scouting.

In November, WSF Board Member Margot Bogert and her husband Jerry hosted a second Regal Circle Event in New York City, with a wonderful dinner at the Frick Collection, where Margot is one of the trustees. The Honorary Chairman and Chairman welcomed and recognised a new Regal Circle family: Gregory and Deciree Thomas. Two Regal Circle families were then recognised for their continuous contributions to World Scouting and welcomed as new members of the Baden-Powell Circle: Wayne and Christine Perry, and Lars Kolind and Vibeke Riemer. Derek Pollard was presented with a special Baden-Powell statue in honour of his twelve years of service on the WSF Board (2006-2018).

As the year closed, Doris and Hans Imholz contributed a third USD 1 million to the work of Scouts in poor communities in Asia through the “Ticket to Life” Programme and the King Abdullah International Foundation increased its contribution to Scouts in the Democratic Republic of Congo.

“We are incredibly grateful to our kind supporters and all who worked hard to achieve this result. Thank You. Your dedication and support to over 51 million Scouts is simply magnificent!” says Hector.



Thank you to our 2018 Investors

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Mr Jorge Torres Ramirez
Mr Mike Trelease
Mr Dimitrios Tsamaidis
Mr Tasos Tsimplakis
Mr Costas Tsolakidis
Mr James Turley
Mr Craig Turpie
Mrs Christina Tzimea
Mr Sigurour Viktor Ulfarsson
Mr Ernst Ungricht
Mr Konstantinos Valakas
Mr Henk van den Heuvel
Mr Mathias van Engeland
Mrs Charlotte Vandeput
Mrs Camille Vanderclausen
Mr Konstantinos Vavousis
Mr Luis Vazquez
Mr Katy Veale
Mrs Ana Vega
Mr Gilberto Velarde
Mrs Anne Verbiere
Mrs Saša Vichl
Mrs Kathi von Koerber
Mrs Annie Weaver
Mr Ian Webb
Mrs Minou Weber
Mrs Caitlin Weich
Mr Siegfried Weiser and Mrs Yasmine Bensultana
Mrs Rhiannon Wells
Mr Beat Wenger
Mr Jack White
Mrs Kim Williams
Mrs Rosemary Willis
Mr James Wislon
Mr & Mrs Alexander and Grace Wong
Mrs Caitlin Wood
Mr & Mrs Rob and Jan Woolford
Mr Stephen Yiu
Mrs Polona Zehelj

As the year closed, Doris and Hans Imholz contributed a third USD 1 million to the work of Scouts in poor communities in Asia through the “Ticket To Life” programme.



Financial Summary

“2018 has been a challenging year in terms of our investments, partly due to tightening financial conditions, global growth concerns and turbulent political developments, which all weighed on investor sentiments. Due to those challenges, 2018 has been a very disappointing year compared to 2017, with a negative 7.3% return on investments (+16.1% in 2017). The long-term outlook, however, is promising and we are working hard to improve the performance of the portfolio,” reports Kent Clayburn, Chairman of the WSF Investment Committee.

The Foundation’s assets, including funds held abroad, stood at just over USD 63.6 million on 31 December 2018—down from USD 71 million the previous year. Regardless of the downward trend of the Endowment Fund, the Board has been able to continue its grant-making to World Scouting by providing in total USD 7.4 million in 2018 (2017: USD 6.9 million). This is largely due to the investment by the Kingdom of Saudi Arabia for the *Messengers of Peace* Initiative as well as the constant stream of project donations received from our higher value donors, in particular from those in the Regal and Baden-Powell Circles. Being able to demonstrate clear impact on individuals, communities and globally—has helped significantly to attract more high-level investors. The additional funding received from Alwaleed Philanthropies in 2018 to strengthen the capacities of NSOs and to establish the SDGs firmly within World Scouting, will assist us in finding more of these inspirational investors.

Thanks to these efforts in fundraising, we hope to be able to announce some significant fundraising successes which have been worked on in 2017 and 2018, in the first half of 2019, adding to the successes of *Messengers of Peace* and related programmes and furthering the ambitions of the World Scout Movement in communities the world over.

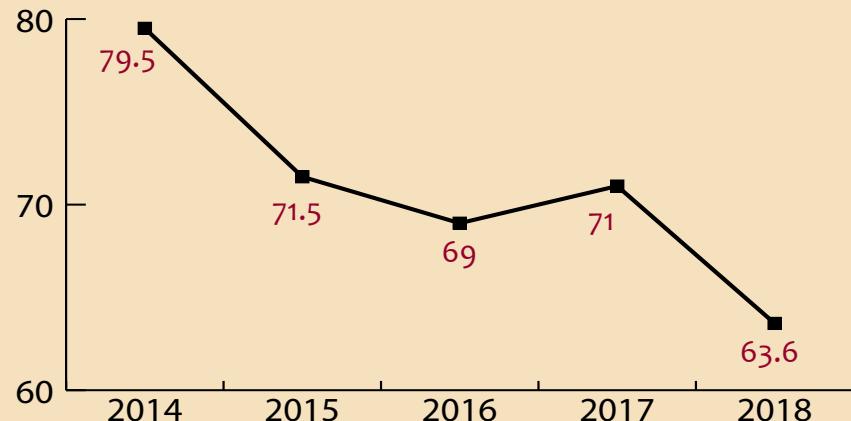
2017 saw the introduction of the online Scout Donation Platform—enabling investors of all kinds to reach out to local Scout projects and help with funding and support. This social funding platform has really gained traction in 2018, with investors and local Scout groups alike. Watch this space for greater things to come!

The Foundation’s administration and staff costs remain covered by a special fund established by a small group of existing donors. This year, the members of the Board again made significant contributions to ensure that this fund remains viable for the years to come. This means that the WSF can continue to assure new investors that every new gift to the Foundation goes entirely to Scout projects. No fees or expenses are paid to Officers or Members of the Board or of its sub-committees.

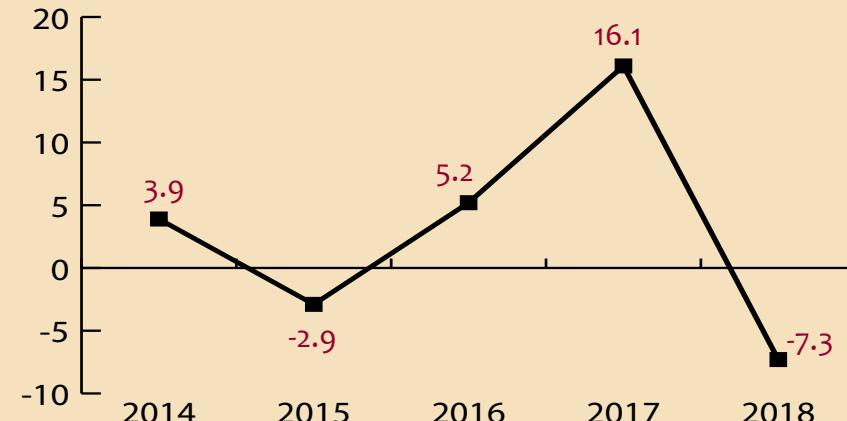
The World Scout Foundation is an independent, not for profit, charitable organisation, established under Swiss law, and also independently recognized under the laws of Australia, Canada, France, Germany, Ireland, Japan, United Kingdom and United States of America (501(c)3). Contributions to the Foundation, in these and other countries, are regularly made through National Scout Organisations. PricewaterhouseCoopers audits the World Scout Foundation accounts and financial statements, annually.

Please contact the WSF office in Geneva for a copy of the complete audited financial statements.

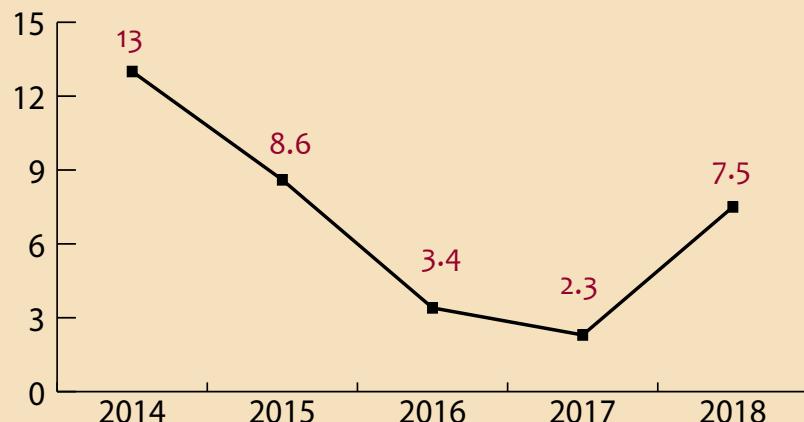
WSF ASSETS (in million USD)



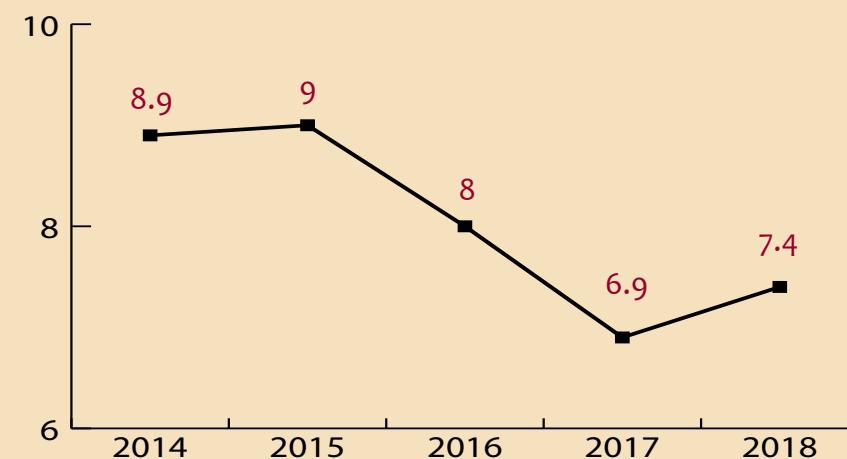
RETURN ON INVESTMENT (in %)



FUNDS RAISED IN CASH AND FIRM PLEDGES
(in million USD)



TOTAL GRANT TO WORLD SCOUTING (in million USD)



Governance

The first meeting of the WSF Board took place in Mexico City in late March and the second meeting at the United Nations Headquarters in New York City in November.

During the Board meeting in Mexico City, a Memorandum of Understanding was signed between Alwaleed Philanthropies and the Foundation, regarding their most generous support for the Scouts for SDGs project, which was launched in New York, in November. The Board also welcomed the agreement between the World Scout Bureau (WSB) and the Foundation regarding two of its funds held in trust, which have now been pooled in the Foundation's investment portfolio.

The Audit Committee and the Nominations Committee met once in March before the Board Meeting. The Investment Committee met a total of four times in 2018 with three meetings in person and one conference call. The Grantmaking Oversight Sub-Committee met three times: before each of the two Board Meetings and additionally via conference call. This Sub-Committee's work oversees the implementation of project support by the WSF. The "Future Leaders" Project in Tunisia, featured in this report and supported by Denmark and the WSF, carried out an extensive evaluation in December. This project, along with a selection of others, will be closely followed by the Committee.

Key decisions taken by the Board during this year include, to:

- Approve the annual grant to WOSM in the amount of US\$ 2.8 million;
- Approve the 2017 Financial Statements;
- Reappoint the following Board Members: Mr Hector Robledo Cervantes, Mr Byung-Soo Baik, Mrs Margot Bogert, Mr David Huestis, Dr Johannes Jonas, HE Faisal Almuammar, Dr Adbullah O Nassee, Mr John A. Sutin, Mr Thamnoon Wanglee, Mr Siegfried Weiser, Mr Alexander Wong and Dato' Soo Keng Yeoh.
- Approve the revised Audit Committee Charter, the revised System of Internal Control, the revised Corporate Governance Policy and confirm the establishment of the Grantmaking Oversight Committee.
- Approve the proposal to completely review the portfolio management set-up and to present a solution at the next Board meeting.

Dr Farid Karam sadly passed away in February. Farid's dedication to the Scout Movement stemmed from his experiences as a child in Lebanon. He served as President of the Lebanese Scout Federation for six years. At world level, he served on the World Scout Committee for another six years prior to joining the Foundation's Board and was awarded the Bronze Wolf in 1977. The Foundation was represented at his funeral by John Geoghegan who presented condolences to Farid's widow Jehanne.



The signing of the MoU between Alwaleed Philanthropies and WSF, overseen by His Majesty

Board of the World Scout Foundation

Honorary Chairman

HM King Carl XVI Gustaf of Sweden

Officers

Chairman

Past Chairman

Chairman Elect

Treasurer

Secretary

Director

Mr Lars Kolind (Denmark)

Mr Wayne Perry (USA)

Mr Hector Robledo Cervantes (Mexico)

Mr Fredrik Gottlieb (Sweden)

Dr Jens Ehrhardt (Germany)

Mr John Geoghegan (Ireland)

Ex-Officio Members

Chairman, WSC

Vice-Chairman, WSC

Secretary General, WOSM

Mr Craig Turpie (United Kingdom)

Mr Edward Andrew "Andy" Chapman (USA)

Mr Ahmad Alhendawi (Jordan)

Members

HRH Hereditary Grand Duke Guillaume of Luxembourg

HE Faisal bin Almaammar (Saudi Arabia)

Mr Masaya Arao (Japan)

Mr Byung-Soo Baik (Korea, Republic of)

Mrs Margot Bogert (USA)

Mr Kent Clayburn (USA)

Mr William Cronk (USA)

Mr David Huestis (Canada)

Mr Johannes Jonas (Germany)

Mr Suk-Won Kim (Korea, Republic of)

Mr John Leece, AM (Australia)

Mr Geoff Morgan, AM (Australia)

Mr Abdullah O. Nasseef (Saudi Arabia)

Mr John Sutin (Switzerland)

Mr James Turley (USA)

Mr Thamnoon Wanglee (Thailand)

Mr Siegfried Weiser (Germany)

Mr Alexander Wong (Hong Kong)

Mr Rob Woolford (United Kingdom)

Dato (Mrs) Soo Keng Yeoh (Malaysia)

Investment

Chairman

Mr Kent D. Clayburn (USA)

Members

Dr Jens Ehrhardt (Germany)

Mr Fredrik Gottlieb (Sweden)

Mr Lars Kolind (Denmark)

Mr John Alexander Sutin (Switzerland)

Mr Rob Woolford (United Kingdom)

Mr John Geoghegan (Ireland)

Secretary

Audit

Chairman

Mr David B. Huestis (Canada)

Members

Mr Lars Kolind (Denmark)

Mr John Leece, AM (Australia)

Mr James S. Turley (USA)

Ex-officio Members

Mr Fredrik Gottlieb (Sweden)

Mr John Geoghegan (Ireland)

Secretary

Mr Mark Knippenberg (Netherlands)

Grantmaking Oversight

Chairman

Mr Siegfried Weiser (Germany)

Members

Mr Edward Andrew "Andy" Chapman (USA)

Mr Johannes Jonas (Germany)

Mr John Leece (Australia)

Mr Alexander Wong (Hong Kong)

Secretary

Mr Mark Knippenberg (Netherlands)



One year on

“We are very grateful to the World Scout Foundation for featuring the Uganda Scouts’ prison project in ‘Scouting inside out’, the 2017 Annual Report, and for supporting us to showcase the prison initiative to the Honours Programme Members who visited in September 2017.

We have received very positive and encouraging feedback. Some of the Scouts, both from prison and the remand homes, have been released and integrated back into their communities, and are now starting work with their communities to train in the skills they acquired in prison as a result of their Messenger of Peace funded project and support from the Honours Programme Members.

Also, as a result of this project, the Uganda government has given the prison Scouts more tools and materials and has introduced new skills like tailoring, carpentry, welding, poultry-raising and mushroom-growing in other prisons.”

Mrs Caroline Ajulong
Assistant Chief Commissioner,
Community Development & Projects
Uganda Scouts Association





Uganda Scouts' street children programme supported by Honours Programme Members

Our thanks go to

Yoshi Shimizu

Yoshi is the Foundation's principal photo-journalist. Although he professes not to be a Scout himself, he is one of the best external witnesses we have to the impact of Scouting, capturing the truth through his incredible photos.



Peter Michelson

Peter Michelson is a BP Fellow and longstanding key WSF volunteer. Peter was at Yoshi's side in Bangladesh as an expert field reporter and guest writer.

Brata Hardjosubroto

Brata is Deputy International Commissioner of Gerakan Pramuka Indonesia, the Indonesian Scout Movement. He guided Yoshi during his trip to Indonesia and facilitated his access to areas that would otherwise have been hard for foreign aid-workers to reach



Our sincere thanks also to:

The National Scout Organisations involved, as without them, it would be impossible to produce this report.

Bangladesh Scouts, and in particular:

- Arshadul Mukaddish, Executive Director
- Mohammad Atiquzaman, National Commissioner for Programme
- Al Amin, Yoshi and Peter's guide
- Ms. Famida, Deputy National Commissioner and her daughter Ruhi, a Rover Scout
- Asfak, Team leader
- Abdullah Al Mamun, Assistant Director Cox's Bazar District

Gerakan Pramuka Indonesia

Les Scouts Tunisiens and KFUM-Spejderne i Danmark, and in particular:

- Mohamed Bassem Bouchaala
- Amel Jabrane
- Peter Lentz
- Pia Melin Mortensen



On behalf of the many more Rafis left to help...

Many thanks for your support to World Scouting!



A CONTRIBUTION TO SCOUTING IS AN INVESTMENT IN THE FUTURE

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